

# Financial Highlights

Accounting period		FROM 4/ 1/2016 TO 3/31/2017	FROM 4/ 1/2017 TO 3/31/2018	FROM 4/ 1/2018 TO 3/31/2019	FROM 4/ 1/2019 TO 3/31/2020	FROM 4/ 1/2020 TO 3/31/2021	-Projection- FROM 4/ 1/2021 TO 3/31/2022
(1) Consolidated Financial Data							
Net sales	¥1,000	9,421,308	10,375,530	10,112,697	8,916,236	9,562,741	10,800,000
Operating income	¥1,000	(127,546)	508,114	200,295	(438,077)	87,496	600,000
Ordinary income	¥1,000	(123,028)	508,017	242,102	(434,779)	43,828	600,000
Net income	¥1,000	(968,057)	355,564	23,943	(837,458)	142,943	400,000
Comprehensive income	¥1,000	(751,896)	585,600	(164,035)	(1,175,538)	819,524	
Shareholders' Equity	¥1,000	10,030,228	10,553,434	10,264,610	8,995,481	9,752,609	
Total assets	¥1,000	13,511,344	13,739,363	12,880,309	11,422,756	14,328,586	
Net assets per share	¥	643.03	676.57	658.05	576.69	625.23	
Earnings per share	¥	(62.06)	22.79	1.53	(53.69)	9.16	25.64
Fully diluted earnings per share	¥	-	-	-	-	8.31	
Equity Ratio	%	74.2	76.8	79.7	78.8	68.1	
Return on Equity	%	(9.3)	3.5	0.2	(8.7)	1.5	
Price earning ratio	Times	-	27.91	331.37	-	51.29	
Cash flows from Operating activities	¥1,000	110,230	(333,651)	318,370	49,136	(54,203)	
Cash flows from Investing activities	¥1,000	(121,673)	1,420,030	(107,271)	(402,493)	(246,144)	
Cash flows from Financing activities	¥1,000	17,883	(164,887)	(124,789)	(93,591)	1,412,059	
Cash and cash Equivalents at End of Period	¥1,000	675,112	1,589,960	1,671,792	1,201,221	2,313,352	
Total employee		816	835	802	770	745	
[Temporary staff]		[111]	[105]	[129]	[122]	[182]	
(2) Individual Financial Data							
Net sales	¥1,000	8,830,794	9,877,947	9,675,833	8,541,327	9,216,891	
Operating income	¥1,000	(285,782)	239,508	(4,671)	(341,412)	105,792	
Ordinary income	¥1,000	359,467	312,650	178,798	(294,322)	108,321	
Net income	¥1,000	(518,273)	168,864	25,574	(627,990)	155,180	
Common Stock	¥1,000	3,806,750	3,806,750	3,806,750	3,806,750	3,806,750	
Number of shares	-	15,600,000	15,600,000	15,600,000	15,600,000	15,600,000	
Shareholders' Equity	¥1,000	9,177,053	9,220,054	9,031,179	8,306,645	8,403,639	
Total assets	¥1,000	12,424,146	12,292,328	11,717,058	11,080,330	13,172,077	
Net assets per share	¥	584.48	591.09	578.98	532.53	538.75	
Annual dividend per share	¥	4.00	6.00	8.00	4.00	4.00	4.00
(interim dividend)		[2.00]	[2.00]	[4.00]	[2.00]	[2.00]	[2.00]
Earnings per share	¥	(33.23)	10.83	1.64	(40.26)	9.95	
Fully diluted earnings per share	¥	-	-	-	-	9.01	
Equity Ratio	%	73.4	75.0	77.1	75.0	63.8	
Return on Equity	%	(5.5)	1.8	0.3	(7.2)	1.9	
Price earning ratio	Times	-	58.73	309.24	-	47.24	
Payout ratio	%	-	55.4	487.9	-	40.2	
Total employee		407	412	421	405	394	
[Temporary staff]		[16]	[14]	[16]	[18]	[16]	