

# Financial Highlights

Accounting period		FROM 4/ 1/2015 TO 3/31/2016	FROM 4/ 1/2016 TO 3/31/2017	FROM 4/ 1/2017 TO 3/31/2018	FROM 4/ 1/2018 TO 3/31/2019	FROM 4/ 1/2019 TO 3/31/2020	-Projection- FROM 4/ 1/2020 TO 3/31/2021
<b>( 1 ) Consolidated Financial Data</b>							
Net sales	¥1,000	10,768,429	9,421,308	10,375,530	10,112,697	8,916,236	9,600,000
Operating income	¥1,000	24,398	(127,546)	508,114	200,295	(438,077)	150,000
Ordinary income	¥1,000	122,621	(123,028)	508,017	242,102	(434,779)	150,000
Net income	¥1,000	(785,828)	(968,057)	355,564	23,943	(837,458)	40,000
Comprehensive income	¥1,000	(1,586,312)	(751,896)	585,600	(164,035)	(1,175,538)	
Shareholders' Equity	¥1,000	10,844,519	10,030,228	10,553,434	10,264,610	8,995,481	
Total assets	¥1,000	13,630,533	13,511,344	13,739,363	12,880,309	11,422,756	
Net assets per share	¥	695.23	643.03	676.57	658.05	576.69	
Earnings per share	¥	(50.38)	(62.06)	22.79	1.53	(53.69)	2.56
Equity Ratio	%	79.6	74.2	76.8	79.7	78.8	
Return on Equity	%	(6.7)	(9.3)	3.5	0.2	(8.7)	
Price earning ratio	Times	-	-	27.91	331.37	-	
Cash flows from Operating activities	¥1,000	(368,844)	110,230	(333,651)	318,370	49,136	
Cash flows from Investing activities	¥1,000	296,630	(121,673)	1,420,030	(107,271)	(402,493)	
Cash flows from Financing activities	¥1,000	(108,763)	17,883	(164,887)	(124,789)	(93,591)	
Cash and cash Equivalents at End of Period	¥1,000	696,500	675,112	1,589,960	1,671,792	1,201,221	
Total employee		787	816	835	802	770	
[Temporary staff]		[ 103 ]	[ 111 ]	[ 105 ]	[ 129 ]	[ 122 ]	
<b>( 2 ) Individual Financial Data</b>							
Net sales	¥1,000	9,937,386	8,830,794	9,877,947	9,675,833	8,541,327	
Operating income	¥1,000	(234,117)	(285,782)	239,508	(4,671)	(341,412)	
Ordinary income	¥1,000	(42,554)	359,467	312,650	178,798	(294,322)	
Net income	¥1,000	(732,718)	(518,273)	168,864	25,574	(627,990)	
Common Stock	¥1,000	3,806,750	3,806,750	3,806,750	3,806,750	3,806,750	
Number of shares	-	15,600,000	15,600,000	15,600,000	15,600,000	15,600,000	
Shareholders' Equity	¥1,000	9,656,040	9,177,053	9,220,054	9,031,179	8,306,645	
Total assets	¥1,000	12,369,553	12,424,146	12,292,328	11,717,058	11,080,330	
Net assets per share	¥	619.04	584.48	591.09	578.98	532.53	
Annual dividend per share	¥	6.00	4.00	6.00	8.00	4.00	4.00
( interim dividend )		[ 4.00 ]	[ 2.00 ]	[ 2.00 ]	[ 4.00 ]	[ 2.00 ]	[ 2.00 ]
Earnings per share	¥	(46.97)	(33.23)	10.83	1.64	(40.26)	
Equity Ratio	%	78.1	73.4	75.0	77.1	75.0	
Return on Equity	%	(7.2)	(5.5)	1.8	0.3	(7.2)	
Price earning ratio	Times	-	-	58.73	309.24	-	
Payout ratio	%	-	-	55.4	487.9	-	
Total employee		408	407	412	421	405	
[Temporary staff]		[ 16 ]	[ 16 ]	[ 14 ]	[ 16 ]	[ 18 ]	