

# Financial Highlights

Accounting period		FROM 4/ 1/2011 TO 3/31/2012	FROM 4/ 1/2012 TO 3/31/2013	FROM 4/ 1/2013 TO 3/31/2014	FROM 4/ 1/2014 TO 3/31/2015	FROM 4/ 1/2015 TO 3/31/2016	-Projection- FROM 4/ 1/2016 TO 3/31/2017
(1) Consolidated Financial Data							
Net sales	¥1,000	11,197,476	10,481,997	11,206,222	11,274,342	10,768,429	10,200,000
Operating income	¥1,000	186,766	15,474	184,480	266,314	24,398	200,000
Ordinary income	¥1,000	273,779	136,648	302,403	436,708	122,621	260,000
Net income	¥1,000	171,465	73,478	89,907	288,603	(785,828)	20,000
Comprehensive income	¥1,000	175,881	169,994	188,788	728,745	(1,586,312)	
Shareholders' Equity	¥1,000	11,701,428	11,746,598	11,834,452	12,555,636	10,844,519	
Total assets	¥1,000	14,674,796	14,691,796	14,928,462	15,745,333	13,630,533	
Net assets per share	¥	750.15	753.05	758.69	804.92	695.23	
Earnings per share	¥	10.99	4.71	5.76	18.50	(50.38)	1.28
Equity Ratio	%	79.7	80	79.3	79.7	79.6	
Return on Equity	%	1.5	0.6	0.8	2.4	(6.7)	
Price earning ratio	Times	33.39	70.06	65.28	22.11	-	
Cash flows from Operating activities	¥1,000	640,436	373,303	492,872	642,613	(368,844)	
Cash flows from Investing activities	¥1,000	(555,739)	(113,997)	(254,470)	(307,148)	296,630	
Cash flows from Financing activities	¥1,000	(144,817)	(134,823)	(274,799)	(118,635)	(108,763)	
Cash and cash Equivalents at End of Period	¥1,000	483,973	647,835	658,558	936,785	696,500	
Total employee		851	842	828	821	787	
[Temporary staff]		[91]	[97]	[69]	[98]	[103]	
(2) Individual Financial Data							
Net sales	¥1,000	10,201,499	9,543,294	10,105,570	10,562,475	9,937,386	
Operating income	¥1,000	(124,764)	65,470	29,309	(2,407)	(234,117)	
Ordinary income	¥1,000	(35,987)	216,126	269,027	225,178	(42,554)	
Net income	¥1,000	(6,823)	154,723	145,515	248,396	(732,718)	
Common Stock	¥1,000	3,806,750	3,806,750	3,806,750	3,806,750	3,806,750	3,806,750
Number of shares	-	15,600,000	15,600,000	15,600,000	15,600,000	15,600,000	15,600,000
Shareholders' Equity	¥1,000	10,175,165	10,224,061	10,277,224	10,560,007	9,656,040	
Total assets	¥1,000	12,768,284	12,766,320	13,124,512	13,408,963	12,369,553	
Net assets per share	¥	652.31	655.45	658.86	676.99	619.04	
Annual dividend per share	¥	8.00	8.00	8.00	8.00	6.00	4.00
(interim dividend)		[4.00]	[4.00]	[4.00]	[4.00]	[4.00]	[ 2.00]
Earnings per share	¥	(0.44)	9.92	9.33	15.92	(46.97)	
Equity Ratio	%	79.7	80.1	78.3	78.8	78.1	
Return on Equity	%	(0.1)	1.5	1.4	2.4	(7.2)	
Price earning ratio	Times	-	33.27	40.30	25.69	-	
Payout ratio	%	-	80.7	85.7	50.3	-	
Total employee		403	396	411	408	408	
[Temporary staff]		[20]	[16]	[12]	[12]	[16]	